1. Overview of Consolidated Operating Performance

(1) Overview of Consolidated Operating Performance for the Nine Months Ended June 30, 2024

During the nine months ended June 30, 2024 (October 1, 2023 – June 30, 2024), the Japanese economy maintained a moderate recovery trend against a background of the normalization of economic activities, the improvement of employment and income environments, and an increase in inbound consumption. On the other hand, the economic slowdown risk is still increasing due to geopolitical risks and global inflation, and the outlook remains uncertain mainly due to adverse economic impacts and concerns about price hikes resulting from the weaker yen.

Against this backdrop, the Yokorei Group formulated a new medium-term management plan (Phase II) "The Power to Connect," with the final year of 2026. The Refrigerated Warehousing Business aims to "solve domestic and overseas issues with the high-quality logistics we have accumulated over the years and provide smart cold services to customers," and the Food Sales Business aims to "provide our customers with seasonal and delicious products through our discerning abilities by leveraging our network with domestic and overseas producers." In order to achieve the quantitative targets of "consolidated net sales of \$150 billion," "operating income of \$6.5 billion," "EBITDA of \$13 billion," "ROE of 5% or higher," and "equity ratio to be maintained in the 40% or higher range" in the final year (fiscal year ending in September 2026), we have been working on the respective priority measures.

As a result, for the first nine months ended June 30, 2024, the Yokorei Group recorded consolidated net sales of \$91,168 million, down 1.3% year on year. Operating income totaled \$4,044 million, up 48.1% year on year, and ordinary income was \$2,899 million, down 15.2% year on year. Profit attributable to owners of the parent totaled \$1,665 million, a year-on-year decrease of 28.3%.

As described in "Announcement of correction of financial results for previous fiscal years" dated on November 14, 2024, and "Announcement of submission of corrected securities reports and other reports for previous fiscal years and correction of financial results for previous fiscal years" dated on January 6, 2025, the Yokorei Group corrected its financial statements by performing accounting processing in accordance with the Accounting Standard for Revenue Recognition. The Yokorei Group corrected its financial statements for the 74th (fiscal year ended September 30, 2021) and subsequent fiscal years, submitted the corrected securities reports, quarterly reports, and internal control reports for the 74th (fiscal year ended September 30, 2021) and subsequent fiscal years on January 6, 2025, and disclosed the corrected financial results for the third quarter and full year of the current fiscal year (October 1, 2023 – September 30, 2024).

Refrigerated Warehousing Business

The Refrigerated Warehousing Business posted a year-on-year increase in both sales and profit in the first nine months ended June 30, 2024.

Inventory levels have remained high, continuing from the previous fiscal year. Handling volumes mainly for frozen food products as well as for all of marine products, agricultural products and livestock products increased, resulting in significant increases in both storage fees and revenue from loading/unloading fees from the previous fiscal year. As a result, the segment saw stronger sales. These stronger sales absorbed increases in depreciation and amortization, expenses at the time of the launch, and other costs for the three logistics centers that were launched this year, and we worked to improve productivity by promoting DX, resulting in an increase in profit.

Our consolidated subsidiary, THAI YOKOREI CO., LTD., also saw handling volumes for its core livestock and dairy products increase, driving segment profit.

As a result, overall segment sales came to \$25,895 million, up 10.2% year on year, and operating income was \$5,819 million, up 16.2% year on year.

Food Sales Business

The Food Sales Business posted a year-on-year decrease in sales but an increase in profit in the first nine months ended June 30, 2024.

In marine products, the mainstay salmon/trout sales to mass retailers grew, while sardines and

pacific ocean perch increased in both sales and profits due to a higher volume handled, and scallops saw lower sales but higher profit due to a shift to Vietnam and domestic sales as alternatives to export to China. In addition, the market price of shrimp and fish roe recovered, and overall profit of marine products increased due to our efforts to focus on profit.

In livestock products, sales to restaurants and for home-replacement meals, which are our main customers, grew steadily. By item, handling volumes for both pork and beef decreased due to their higher prices, while chicken saw stable unit prices and an increase in handling volumes. As a result, pork saw sales fall but profit grow, while chicken and beef increased in both sales and profits, resulting in increases in sales and profits for livestock products as a whole.

In agricultural products, sales fell due to a decrease in handling volumes resulting from a drop in overall harvest, while the mainstay potatoes increased in profit, driving profits for the agricultural category.

As a result, overall segment sales came to $\pm 65,228$ million, down 5.2% year on year, and operating income was $\pm 1,191$ million, up 43.4% year on year.

(2) Overview of Financial Position for the Nine Months Ended June 30, 2024

Assets, Liabilities, and Net Assets

Total assets as of June 30, 2024, amounted to $\pm 210,330$ million, an increase of $\pm 22,066$ million from the previous fiscal year-end (September 30, 2023). This was mainly due to increases of $\pm 12,056$ million in property, plant and equipment, $\pm 8,901$ million in investment securities and $\pm 1,896$ million in inventories.

Total liabilities amounted to \$131,067 million, \$16,144 million more than at the previous fiscal year-end. This was mainly due to increases of \$9,807 million in loans payable, \$3,217 million in deferred tax liabilities and \$2,275 million in others (foreign exchange reserve liabilities and notes payable-facilities).

Total net assets amounted to ¥79,262 million, an increase of ¥5,921 million from the previous fiscal year-end.

Cash Flows

Cash and cash equivalents (hereinafter, "cash") at the end of the period amounted to $\frac{1}{4}$,995 million, an increase of $\frac{1}{0}$,068 million from the previous fiscal year-end (September 30, 2023). The main factors affecting cash flows during the first nine months of the fiscal year are summarized as follows.

(Cash flows from operating activities)

Net cash provided by operating activities amounted to \$9,056 million, compared with \$1,432 million used in the same period of the previous fiscal year. Cash inflow was mainly attributable to \$2,899 million in income before income taxes, depreciation and amortization of \$5,348 million, and a \$1,115 million increase in accounts payable – trade. These inflows exceeded cash outflows mainly attributable to a \$1,520 million increase in accounts receivable – trade, and a \$1,861 million increase in inventories.

(Cash flows from investing activities)

Net cash used in investing activities amounted to \$16,260 million, compared with \$14,058 million used in the same period of the previous fiscal year. Cash inflow was mainly attributable to \$418 million from the collection of loans receivable. This inflow was outweighed by cash outflows of \$16,263 million for the purchase of property, plant and equipment.

(Cash flows from financing activities)

Net cash provided by financing activities amounted to \$8,271 million, compared with \$19,260 million provided in the same period of the previous fiscal year. This net inflow was mainly derived from a net increase in loans payable from financial institutions of \$9,778 million, which was partly offset by dividends paid to shareholders of \$1,417 million.

(3) Consolidated Earnings Forecast

Regarding the consolidated financial forecast for the fiscal year ending September 30, 2024, there are no changes to the figures announced in the "Financial Results for the Fiscal Year Ended September 30, 2023" (dated November 14, 2023).

2. Consolidated Financial Statements

(1) Consolidated Balance Sheets

	As of September 30, 2023	(Millions of yen) As of June 30, 2024
	Amount	Amount
Assets	- Intourt	Thirount
Current assets		
Cash and deposits	3,937	5,005
Notes and accounts receivable – trade	16,523	15,966
Merchandise	14,816	16,712
Advance payments	2,178	556
Short-term loans receivable, net	870	540
Other	1,046	1,965
Allowance for doubtful accounts	(101)	(101)
Total current assets	39,270	40,646
Noncurrent assets		
Property, plant and equipment		
Buildings and structures, net	54,182	65,181
Machinery, equipment and vehicles, net	8,353	10,305
Land	30,507	30,773
Leased assets, net	312	364
Construction in progress	7,056	5,602
Other, net	756	998
Total property, plant and equipment	101,168	113,225
Intangible fixed assets		
Goodwill	32	-
Other	3,398	3,360
Total intangible fixed assets	3,431	3,360
Investments and other assets		
Investment securities	39,401	48,302
Long-term loans receivable	4,724	5,054
Long-term accounts receivable – other	6,762	7,363
Other	1,200	904
Allowance for doubtful accounts	(7,695)	(8,527)
Total investments and other assets	44,392	53,097
Total noncurrent assets	148,993	169,683
Fotal assets	188,263	210,330

	As of September 30, 2023	(Millions of yen) As of June 30, 2024	
	Amount	Amount	
Liabilities			
Current liabilities			
Notes and accounts payable – trade	4,568	5,865	
Short-term loans payable	21,087	17,573	
Current portion of long-term loans payable	5,864	5,518	
Current portion of bonds payable	-	10,000	
Lease obligations	95	99	
Income taxes payable	899	451	
Accrued employees' bonuses	812	145	
Accrued bonuses for directors and corporate auditors	45	27	
Other	5,693	7,957	
Total current liabilities	39,067	47,638	
Noncurrent liabilities			
Bonds	30,000	20,000	
Long-term loans payable	38,586	52,254	
Lease obligations	245	298	
Deferred tax liabilities	117	3,335	
Provision for Executive Compensation BIP Trust	143	95	
Provision for loss on guarantees	4,487	4,832	
Net defined benefit liability	1,081	1,112	
Asset retirement obligations	91	91	
Other	1,102	1,408	
Total noncurrent liabilities	75,855	83,428	
Total liabilities	114,922	131,067	
Net assets	<u> </u>		
Shareholders' equity			
Common stock	14,303	14,303	
Capital surplus	14,419	14,428	
Retained earnings	38,650	38,869	
Treasury stock	(386)	(282)	
Total shareholders' equity	66,987	67,318	
Accumulated other comprehensive income		0,,010	
Unrealized gain on available-for-sale securities	4,214	10,355	
Deferred gain (loss) on derivatives under hedge accounting	(39)	(777)	
Foreign currency translation adjustments	884	967	
Remeasurements of defined benefit plans	(164)	(143)	
Total accumulated other comprehensive income	4,894	10,402	
Non-controlling interests	1,459	1,541	
Total net assets	73,340	79,262	
Total liabilities and net assets	188,263	210,330	
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(2) Consolidated Statements of Income and Comprehensive Income (Consolidated Statements of Income)

	Nine months ended June 30, 2023	(Millions of yen) Nine months ended June 30, 2024
	Amount	Amount
Net sales	92,329	91,168
Cost of sales	82,800	80,468
Gross profit	9,528	10,700
Selling, general and administrative expenses	6,797	6,656
Operating income	2,730	4,044
Other income		
Interest income	262	215
Dividend income	400	281
Insurance dividends	33	18
Delinquency charge received	-	198
Commission income	153	93
Other	323	293
Total other income	1,173	1,101
Other expenses		
Interest expense	290	371
Commission expenses	18	236
Provision of allowance for doubtful accounts	-	143
Loss on valuation of derivatives	68	406
Foreign exchange losses	-	754
Other	106	332
Total other expenses	484	2,245
Ordinary income	3,419	2,899
Extraordinary income		,
Gain on receipt of contingent consideration	260	-
Total extraordinary income	260	-
Income before income taxes	3,680	2,899
Income taxes – current	1,112	931
Income taxes – deferred	222	250
Total income taxes	1,334	1,182
Profit	2,345	1,717
Profit attributable to non-controlling interests	2,3 13	52
Profit attributable to non-controlling interests	2,324	1,665
1 10111 attributione to owners of the parent	2,324	1,005

Consolidated Statements of Comprehensive Income

		(Millions of yen)
	Nine months ended June 30, 2023	Nine months ended June 30, 2024
	Amount	Amount
Profit	2,345	1,717
Other comprehensive income		
Unrealized gain (loss) on available-for-sale securities	222	6,141
Deferred gain (loss) on derivatives under hedge accounting	(298)	(738)
Foreign currency translation adjustments	32	114
Remeasurements of defined benefit plans	0	20
Total other comprehensive income	(43)	5,538
Comprehensive income	2,302	7,256
Breakdown:		
Comprehensive income attributable to owners of the parent	2,260	7,172
Comprehensive income attributable to non-controlling interests	41	83

(3) Consolidated Statements of Cash Flows

		(Millions of y
	Nine months ended June 30, 2023	Nine months ended June 30, 2024
	Amount	Amount
Cash flows from operating activities		
Income before income taxes	3,680	2,899
Depreciation and amortization	4,836	5,348
Amortization of goodwill	31	33
Increase (decrease) in accrued employees' bonuses	(586)	(667)
Increase (decrease) in accrued bonuses for directors and corporate auditors	9	(17)
Increase (decrease) in allowance for doubtful accounts	(39)	831
Increase (decrease) in provision for loss on guarantees	-	344
Increase (decrease) in net defined benefit liability	(21)	50
Increase (decrease) in provision for Executive Compensation BIP Trust	-	(48)
Interest and dividend income	(662)	(497)
Commission income	(153)	(93)
Interest expense	290	371
Loss (gain) on valuation of derivatives	68	406
Gain on receipt of contingent consideration	(260)	-
Decrease (increase) in accounts receivable – trade	(1,736)	563
Decrease (increase) in inventories	(3,326)	(1,861)
Decrease (increase) in advance payments	(1,814)	1,566
Increase (decrease) in accounts payable – trade	(1,014) 94	1,297
Increase (decrease) in accrued expenses	123	225
Other	(703)	(687)
Sub total	(168)	10,067
Interest and dividend income received	642	483
Commission income received	153	93
Interest paid	(301)	(287)
Income taxes paid	(1,757)	(1,299)
Cash flows from operating activities	(1,432)	9,056
Cash flows from investing activities		
Purchase of property, plant and equipment	(8,853)	(16,263)
Proceeds from sales of property, plant and equipment	4	6
Purchase of intangible fixed assets	(1,070)	(114)
Purchase of investment securities	(2,608)	(10,580)
Proceeds from sales of investment securities	-	10,576
Proceeds from redemption of investment securities	293	-
Proceeds from settlement of contingent consideration	260	-
Payments of loans receivable	(301)	(118)
Collection of loans receivable	3,279	418
Net decrease (increase) in investment and lending Other	(5,003) (57)	(205) 21
	(14,058)	(16,260)
Cash flows from investing activities		
-		
Cash flows from financing activities	9,339	(3,529)
Cash flows from financing activities Net increase (decrease) in short-term loans payable	9,339 15,000	(3,529) 17,500
Cash flows from financing activities Net increase (decrease) in short-term loans payable Proceeds from long-term loans payable	15,000	17,500
Cash flows from financing activities Net increase (decrease) in short-term loans payable Proceeds from long-term loans payable Repayments of long-term loans payable	15,000 (3,446)	17,500 (4,192)
Cash flows from financing activities Net increase (decrease) in short-term loans payable Proceeds from long-term loans payable Repayments of long-term loans payable Purchase of treasury stock	15,000 (3,446) (200)	17,500 (4,192) (0)
Cash flows from financing activities Net increase (decrease) in short-term loans payable Proceeds from long-term loans payable Repayments of long-term loans payable	15,000 (3,446)	17,500 (4,192)

Effect of exchange rate changes on cash and cash equivalents	2	0
Net increase (decrease) in cash and cash equivalents	3,772	1,068
Cash and cash equivalents, beginning of period	2,413	3,927
Cash and cash equivalents, end of period	6,185	4,995

(4) Notes on the Consolidated Financial Statements

(Notes on Segment Information)

Business segment information

I. Nine months ended June 30, 2023 (October 1, 2022 – June 30, 2023)

1. Net sales and profit/loss by reportable segment

1	. 1	e			(N	fillions of yen)
		Reportable	e segment			Amounts
	Refrigerated Warehousing Business	Food Sales Business	Other	Total	Adjustments *1	reported on consolidated statements of income *2
Net sales Sales to outside	23,495	68,790	43	92,329	_	92,329
customers	23,495	08,790	43	92,329	-	92,329
Intersegment sales or transfers	1,641	-	24	1,665	(1,665)	-
Total	25,136	68,790	67	93,994	(1,665)	92,329
Segment profit (loss)	5,009	831	23	5,864	(3,134)	2,730

Notes: 1. The adjustment amount (-3,134 million yen) to segment profit (loss) is for company-wide expenses that are not allocated to each reportable segment. Company-wide expenses are mainly general and administrative expenses that do not belong to any reportable segment.

2. Segment profit (loss) was adjusted based on operating income reported on the consolidated statements of income for the corresponding period.

II. Nine months ended June 30, 2024 (October 1, 2023 – June 30, 2024)1. Net sales and profit/loss by reportable segment

					(N	fillions of yen)
		Reportable	e segment			Amounts
	Refrigerated Warehousing Business	Food Sales Business	Other	Total	Adjustments *1	reported on consolidated statements of income *2
Net sales						
Sales to outside customers	25,895	65,228	44	91,168	-	91,168
Intersegment sales or transfers	1,536	-	24	1,560	(1,560)	-
Total	27,431	65,228	69	92,729	(1,560)	91,168
Segment profit (loss)	5,819	1,191	18	7,029	(2,985)	4,044

Notes: 1. The adjustment amount (-2,985 million yen) to segment profit (loss) is for company-wide expenses that are not allocated to each reportable segment. Company-wide expenses are mainly general and administrative expenses that do not belong to any reportable segment.

2. Segment profit (loss) was adjusted based on operating income reported on the consolidated statements of income for the corresponding period.

(Notes on Significant Changes in Shareholders' Equity) Not applicable.

(Notes on the Going-concern Assumption) Not applicable.